

MALAY YOUTH LITERARY ASSOCIATION

UEN Number: S48SS0014A

(Registered under Societies Act 1966
And Charities Act 1994, Singapore)

FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED
31 MARCH 2025

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MALAY YOUTH LITERARY ASSOCIATION

UEN: S48SS0014A

(Registered under the Societies Act 1966 and Charities Act 1994, Singapore)

STATEMENT BY THE MANAGEMENT COMMITTEE

For the financial year ended 31 March 2025

1 OPINION OF THE MANAGEMENT COMMITTEE

In the opinion of the Management Committee,

- (i) the financial statements of Malay Youth Literary Association (the "Association") are drawn up in accordance with the provisions of the Societies Act 1966 (the "Societies Act"), Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRS") so as to present fairly, in all material respects, the state of affairs of the Association as at 31 March 2025 and the results, changes in funds and cash flows of the Association for the financial year then ended;
- (ii) at the date of this statement, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due;
- (iii) the accounting and other records required by the Association have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act and the Charities Act and Regulations;
- (iv) the use of the donation moneys was in accordance with the objective of the Association as required under Regulation 11 (Use of donations) of the Charities (Institution of Public Character) Regulations;
- (v) the fundraising appeals conducted by the Association during the financial year ended 31 March 2025 have been carried out in accordance with Regulation 6 (Fund-raising appeal records) of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeal; and
- (vi) the Association has complied with the requirements of Regulation 15 (Fund-raising expenses) of the Charities (Institution of Public Character) Regulations.

2 MEMBERS OF THE MANAGEMENT COMMITTEE

The Management Committee comprises of the following members:

Nassar Bin Mohamad Zain
Syed Faisal Bin Syed Ismail
Muhammed Saufi Bin Abdul Rashid
Mohammad Hasni Bin Mohamed Hashim
Abu Bakar Sidiq Bin Aslam
Nick Iskandar Mohammad Idris
Afza Fahmidah Binte Amir
Rahmat Nazri Bin Shokor
Kamal Ashraf Bin Kamil Jumat
Nuruljannah Binte Mansor
Nurul Eriyanie Binte Mohamed Nazri
Muhammad Sufi Bin Abd Samat
Nurul Ain Binte Mohd Shahrin
Muhamad Shahril Bin Samri
Shafikah Binte Shaikh Salim
Nazurah Binte Hamid

MALAY YOUTH LITERARY ASSOCIATION

UEN: S48SS0014A

(Registered under the Societies Act 1966 and Charities Act 1994, Singapore)

STATEMENT BY THE MANAGEMENT COMMITTEE

For the financial year ended 31 March 2025

On behalf of the Management Committee,

DocuSigned by:



398C7E7F4562470...

NASSAR BIN MOHAMAD ZAIN

President

DocuSigned by:



68E4D166690A431

AFZA FAHMIDAH BINTE AMIR

Honorary Treasurer

Date: 3 September 2025

Helmi Talib LLP

Registration No. (UEN): T20LL1986E



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INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF MALAY YOUTH LITERARY ASSOCIATION

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of MALAY YOUTH LITERARY ASSOCIATION (the "Association"), which comprise the statement of financial position of the Association as at 31 March 2025, the statement of financial activities, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations ("the Charities Act and Regulations"), and Financial Reporting Standards in Singapore ("FRSs") so as to present fairly, in all material respects, the state of affairs of the Association as at 31 March 2025 and the results, changes in funds and cash flows of the Association for the financial year then ended.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management Committee is responsible for the other information. The other information comprises the Statement by the Management Committee set out on pages 1 to 2.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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Responsibilities of Management and Those Charged with Governance for Financial Statements

Management Committee is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management Committee is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management Committee either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance comprises the Management Committee. Their responsibilities include overseeing the Association's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level assurance but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of Management Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

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Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion:

- (a) the accounting and other records required to be kept by the Association have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) the fundraising appeals held during the financial year ended 31 March 2025 has been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeal.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (a) the Association has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Association has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

Signed by:

266493B3BA2149F...

HELMI TALIB LLP
Public Accountants and
Chartered Accountants

Singapore

Date: 3 September 2025

Partner-in-charge : Suriyati Binte Mohamed Yusof
PA No. : 01627

MALAY YOUTH LITERARY ASSOCIATION

UEN: S48SS0014A

(Registered under the Societies Act 1966 and Charities Act 1994, Singapore)

STATEMENT OF FINANCIAL POSITION

As at 31 March 2025

	Note	<u>2025</u> \$	<u>2024</u> \$
Assets			
Current assets			
Cash and cash equivalents	7	1,825,533	1,776,233
Fixed deposits	8	1,000,000	300,000
Other receivables	9	17,103	18,700
Total current assets		<u>2,842,636</u>	<u>2,094,933</u>
Non-current assets			
Plant and equipment	10	325,946	320,295
Total non-current assets		<u>325,946</u>	<u>320,295</u>
Total assets		<u>3,168,582</u>	<u>2,415,228</u>
Liabilities and equity			
Liabilities			
Current liabilities			
Other payables	11	98,050	59,476
Lease liabilities	16(b)	8,412	7,919
Total current liabilities		<u>106,462</u>	<u>67,395</u>
Non-current liabilities			
Provision for reinstatement costs	12	50,000	50,000
Lease liabilities	16(b)	16,805	25,217
Total non-current liabilities		<u>66,805</u>	<u>75,217</u>
Total liabilities		<u>173,267</u>	<u>142,612</u>
Net assets		<u>2,995,315</u>	<u>2,272,616</u>
Funds			
Unrestricted funds			
General Fund	13	2,111,431	1,261,785
ROW Programme	13	193,449	375,889
Childcare Centre	13	81,850	113,408
4PM Bestari Award	13	47,114	63,861
bITE Programme	13	9,546	11,977
Total unrestricted funds		<u>2,443,390</u>	<u>1,826,920</u>
Restricted funds			
Care and Share Matching Grant	13	406,425	406,425
Youth EDGE Programme	13	17,275	22,279
CEC Programme	13	9,241	9,241
FRENZ Programme	13	6,049	6,049
MSE Eco Fund	13	1,702	1,702
4PM Debate	13	55,796	-
X-Perience@4PM	13	10,221	-
Capability Development	13	22,449	-
Zakat	13	22,767	-
Total restricted funds		<u>551,925</u>	<u>445,696</u>
Total funds		<u>2,995,315</u>	<u>2,272,616</u>

The accompanying notes form an integral part of these financial statements.

MALAY YOUTH LITERARY ASSOCIATION

UEN: S48SS0014A

(Registered under the Societies Act 1966 and Charities Act 1994, Singapore)

STATEMENT OF FINANCIAL ACTIVITIES

For the financial year ended 31 March 2025

2025	Note	Unrestricted funds						Restricted funds										Total	
		General	ROW	Childcare	4PM Bestari	bITE	VMS	Care and Share	Youth EDGE	CEC	FRENZ	MSE Eco	GEMS	4PM Debate	Buddy	X-Perience	Capability		Zakat
		Fund	Programme	Centre	Award	Programme	Programme	Matching Grant	Programme	Programme	Programme	Fund	Programme	Programme	Programme	Programme	Programme		Programme
\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
INCOME																			
Donation -																			
	6	90,966	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,703	106,669
Donation -																			
	6	174,499	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	19,700	194,199
Fund raising event income																			
- Family and Youth																			
Development Fund																			
	6	260,432	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	260,432
	6	363,274	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,400	365,674
- Friday Mosque																			
Collection																			
	6	40,270	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,270
Government grants																			
		29,285	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	29,285
	6	533,255	10,987	13,006	13,592	4,163	-	19,389	-	469,182	-	-	137,010	-	13,541	178,200	-	-	1,392,325
Interest Income																			
		3,899	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,899
Membership fees																			
		250	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	250
Other income																			
		20,330	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,330
School fees																			
		-	-	399,226	-	-	-	-	-	-	-	-	-	-	-	-	-	-	399,226
TOTAL INCOME	5	1,516,460	10,987	412,232	13,592	4,163	-	19,389	-	469,182	-	-	137,010	-	13,541	178,200	37,803	-	2,812,559
EXPENDITURE																			
Audit fees																			
		15,812	-	3,107	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18,919
Bad debt written off																			
		3,361	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,361
Bank fees																			
		821	-	431	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,252
Communication																			
		2,115	-	3,159	-	-	-	-	-	10,528	-	-	-	-	-	-	-	-	15,802
Consulting & accounting																			
		31,481	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	31,481
Depreciation																			
	10	-	-	-	-	-	-	-	-	41,517	-	-	-	-	-	-	-	-	41,517
Donation expenses																			
		6,940	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,940
Employer CPF																			
		10,026	-	35,902	-	-	-	2,575	-	83,854	-	-	-	-	-	23,837	-	-	156,194
Expected credit losses																			
	9	2,746	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,746
Food & refreshment																			
		-	340	9,112	-	987	-	-	-	4,914	-	-	123	-	-	-	-	-	15,476
Fund raising event																			
expenses																			
- Family and Youth																			
Development Fund																			
		68,915	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	68,915
		68,499	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	68,499
- Ramadan Campaign																			
- Friday Mosque																			
Collection																			
		4,552	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,552
Balance carried forward		215,268	340	51,711	-	987	-	2,575	-	140,813	-	-	123	-	-	23,837	-	-	435,654

The accompanying notes form an integral part of these financial statements.

MALAY YOUTH LITERARY ASSOCIATION

UEN: S48SS0014A

(Registered under the Societies Act 1966 and Charities Act 1994, Singapore)

STATEMENT OF FINANCIAL ACTIVITIES

For the financial year ended 31 March 2025

2025 (Continued)	Note	Unrestricted funds						Restricted funds											Total
		General Fund	ROW Programme	Childcare Centre	4PM Bestari Award	bITE Programme	VMS Programme	Care and Share Matching Grant	Youth EDGE Programme	CEC Programme	FRENZ Programme	MSE Eco Fund	GEMS Programme	4PM Debate	Buddy Programme	X-Perience @4PM	Capability Development	Zakat	
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
EXPENDITURE (Continued)																			
Balance brought forward		215,268	340	51,711	-	987	-	2,575	-	140,813	-	-	123	-	-	23,837	-	-	435,654
General expenses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance		-	-	410	-	-	-	-	-	653	-	-	-	-	-	-	-	-	1,269
Interest expense		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on lease liabilities	16(c)	1,788	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,788
Maintenance of equipment		-	-	5,800	-	-	-	-	-	7,553	-	-	-	-	-	-	-	-	13,353
Membership dues		-	-	-	-	-	-	-	-	142	-	-	-	-	-	-	-	-	142
Miscellaneous expenses		198	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,863
Office expenses		2,064	578	-	-	-	-	-	-	206	-	-	-	-	-	-	-	-	2,848
Other benefits		600	-	2,347	-	-	-	900	-	2,952	-	-	-	-	-	300	-	-	7,099
Printing & stationery		300	-	2,579	-	-	-	-	-	9,409	-	-	-	-	-	-	-	-	12,288
Programme & project expenses		110,754	190,589	140,639	28,790	1,444	4,616	-	(704)	78,442	-	-	80,125	-	3,320	-	15,036	653,051	
Recruitment expenses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of equipment		-	-	-	-	-	-	-	-	480	-	-	-	-	-	-	-	-	480
Rental of land & building		3,501	-	12,174	-	-	-	-	-	9,414	-	-	-	-	-	-	-	-	25,089
Salaries and other related costs		74,270	-	221,288	-	-	-	16,740	-	456,953	-	-	-	-	-	131,571	-	-	900,822
Staff training		-	-	-	-	-	-	4,382	-	2,088	-	-	-	-	-	43	-	-	6,513
Subscriptions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Telephone and internet		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transportation		3,190	1,920	-	1,549	-	-	500	-	4,831	-	-	966	-	-	-	-	-	12,956
Utilities		-	-	6,842	-	-	-	-	-	7,803	-	-	-	-	-	-	-	-	14,645
TOTAL EXPENDITURE		411,933	193,427	443,790	30,339	2,431	6,487	-	24,393	-	721,739	-	-	81,214	-	3,320	155,751	15,036	2,089,860
Surplus/(deficit) for the financial year		1,104,527	(182,440)	(31,558)	(16,747)	(2,431)	(2,324)	-	(5,004)	-	(252,557)	-	-	55,796	-	10,221	22,449	22,767	722,699
Transfer to/from funds during the financial year		(254,881)	-	-	-	-	2,324	-	-	-	252,557	-	-	-	-	-	-	-	-
Total funds brought forward		1,261,785	375,889	113,408	63,861	11,977	-	406,425	22,279	9,241	6,049	1,702	-	-	-	-	-	-	2,272,616
Total funds carried forward		2,111,431	193,449	81,850	47,114	9,546	-	406,425	17,275	9,241	6,049	1,702	-	55,796	-	10,221	22,449	22,767	2,995,315

The accompanying notes form an integral part of these financial statements.

MALAY YOUTH LITERARY ASSOCIATION

UEN: S48SS0014A

(Registered under the Societies Act 1966 and Charities Act 1994, Singapore)

STATEMENT OF FINANCIAL ACTIVITIES

For the financial year ended 31 March 2025

2024 (Continued)	Note	Unrestricted funds						Restricted funds										Total	
		General	ROW	Childcare	4PM Bestari	bITE	VMS	Care and Share	Youth EDGE	CEC	FRENZ	MSE Eco	GEMS	4PM Debate	Buddy	X-Perience	Capability		Zakat
		Fund	Programme	Centre	Award	Programme	Programme	Matching Grant	Programme	Programme	Programme	Fund	Programme	Programme	Programme	@4PM	Development		
\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$		
EXPENDITURE (Continued)																			
		108,411	-	43,150	-	-	-	8,056	-	95,528	-	-	89	-	-	-	-	-	255,234
		1,051	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,051
		42	-	-	-	-	-	-	-	1,034	-	-	-	-	-	-	-	-	1,076
		60	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	60
	16(c)	2,252	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,252
		-	-	2,521	-	-	-	-	-	4,446	-	-	-	-	-	-	-	-	6,967
		-	-	-	-	-	-	-	-	140	-	-	-	-	-	-	-	-	140
		120,424	-	-	73	-	200	-	-	-	-	-	-	-	-	-	-	-	120,697
		-	-	410	-	-	-	-	-	1,259	-	-	-	-	-	-	-	-	1,669
		125	-	1,932	-	-	-	-	-	3,460	-	-	-	-	-	-	-	-	5,517
		-	-	582	-	-	-	-	-	4,065	-	-	-	-	-	-	-	-	4,647
		23,434	183,454	62,866	27,651	(1,336)	1,616	-	9,531	5,989	72,569	2,252	(500)	140,389	(870)	-	-	-	527,045
		-	-	273	-	-	-	-	-	-	546	-	-	-	-	-	-	-	819
		-	-	-	-	-	-	-	-	-	574	-	-	-	-	-	-	-	574
		-	-	12,056	-	-	-	-	-	7,946	-	-	-	-	-	-	-	-	20,002
		69,686	-	237,946	-	-	-	-	47,491	-	459,655	-	-	-	-	-	-	-	814,778
		-	-	-	-	-	-	-	-	-	378	-	-	-	-	-	-	-	378
		2,916	-	-	-	-	184	-	-	-	73	-	-	-	-	-	-	-	3,173
		842	-	-	-	-	-	-	-	-	2,717	-	-	-	-	-	-	-	3,559
		4,197	2,090	-	404	-	-	-	563	134	6,318	-	-	1,801	167	-	-	-	15,674
		-	-	6,621	-	-	-	-	-	-	7,685	-	-	-	-	-	-	-	14,306
		333,440	185,544	368,357	28,128	(1,336)	2,000	-	65,641	6,123	668,393	2,252	(500)	142,279	(703)	-	-	-	1,799,618
		349,571	(117,369)	65,200	4,826	1,336	(2,000)	-	32,651	14,286	(162,496)	1,702	500	(63,266)	2,831	-	-	-	127,772
		(1,291,880)	-	-	-	-	624,954	-	-	-	436,549	-	11,914	134,148	84,315	-	-	-	-
		2,204,094	493,258	48,208	59,035	10,641	(622,954)	406,425	(10,372)	(5,045)	(268,004)	-	(12,414)	(70,882)	(87,146)	-	-	-	2,144,844
		1,261,785	375,889	113,408	63,861	11,977	-	406,425	22,279	9,241	6,049	1,702	-	-	-	-	-	-	2,272,616

The accompanying notes form an integral part of these financial statements.

MALAY YOUTH LITERARY ASSOCIATION

UEN: S48SS0014A

(Registered under the Societies Act 1966 and Charities Act 1994, Singapore)

STATEMENT OF CHANGES IN FUNDS

For the financial year ended 31 March 2025

	Note	<u>Total funds</u> \$
Balance as at 31 March 2023	13	2,144,844
Net income for the financial year		127,772
Balance as at 31 March 2024	13	<u>2,272,616</u>
Net income for the financial year		722,699
Balance as at 31 March 2025	13	<u><u>2,995,315</u></u>

The accompanying notes form an integral part of these financial statements.

MALAY YOUTH LITERARY ASSOCIATION

UEN: S48SS0014A

(Registered under the Societies Act 1966 and Charities Act 1994, Singapore)

STATEMENT OF CASH FLOWS

For the financial year ended 31 March 2025

	Note	2025 \$	2024 \$
Cash flows from operating activities			
Surplus for the financial year		722,699	127,772
Adjustments for			
Depreciation of plant and equipment	10	41,517	44,880
Expected credit losses	9	2,746	8,623
Bad debts written off		3,361	-
Interest expense on lease liabilities	16(c)	1,788	2,252
Total adjustments		<u>49,412</u>	<u>55,755</u>
Total operating cash flows before changes in working capital		772,111	183,527
Changes in working capital			
(Increase)/decrease in other receivables		(4,510)	77,865
Increase in other payables		38,664	3,065
Total changes in working capital		<u>34,154</u>	<u>80,930</u>
Net cash flows generated from operating activities		<u>806,265</u>	<u>264,457</u>
Cash flows from investing activities			
Purchase of plant and equipment	10	(47,168)	(53,727)
(Increase)/decrease in fixed deposit		(700,000)	101,931
Net cash flows (used in)/generated from investing activities		<u>(747,168)</u>	<u>48,204</u>
Cash flows from financing activity			
Payment of principal portion of lease liabilities		(8,009)	(7,478)
Interest expense paid on leases	16(c)	(1,788)	(2,252)
Net cash flows used in financing activities		<u>(9,797)</u>	<u>(9,730)</u>
Net increase in cash and cash equivalents		49,300	302,931
Cash and cash equivalents at beginning of financial year		1,776,233	1,473,302
Cash and cash equivalents at end of financial year	7	<u>1,825,533</u>	<u>1,776,233</u>
Net cash flows			
Net cash flows generated from operating activities		806,265	264,457
Net cash flows (used in)/generated from investing activities		(747,168)	48,204
Net cash flows used in financing activities		(9,797)	(9,730)

The accompanying notes form an integral part of these financial statements.

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 GENERAL

Malay Youth Literary Association (the "Association") is registered under the Societies Act 1966 and domiciled in Singapore. The Association's registered office and principal place of business is at Blk 606, Bedok Reservoir Road, #01-736, Eunos Rainbow, Singapore 470606.

The Association was registered on 2 June 1948 under the Societies Act 1966 and was registered as charity under the Charities Act 1994 on 2 December 1983. The Association has been accorded an Institutions of a Public Character ("IPC") status until 30 November 2025.

The principal activities of the Association are those of promoting among members interests in language and literary activities, art culture, education and general knowledge, sports, recreational and vocational activities, social and welfare activities.

There have been no significant changes in the nature of these activities during the financial year.

The financial statements of the Association for the financial year ended 31 March 2025 were authorised for issue in accordance with a resolution of the Management Committee as at the date of the Statement by the Management Committee.

2 MATERIAL ACCOUNTING POLICY INFORMATION

2.1 Basis of preparation

The financial statements have been prepared in accordance with the Financial Reporting Standards in Singapore ("FRSs") and the disclosure requirements of the Societies Act 1966 and Charities Act 1994 and other relevant regulations ("the Charities Act and Regulations").

The financial statements are prepared under the historical cost basis, except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollar ("S\$"), which is the Association's functional currency.

2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Association has adopted all the new and amended standards which are relevant to the Association and are effective for annual financial periods beginning on or after 1 April 2024. The adoption of these standards did not have any material effect on the financial performance or position of the Association.

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)**2.3 Standards issued but not yet effective**

The Association has not adopted the following standards applicable to the Association that have been issued but not yet effective:

<u>Description</u>	<u>Effective for annual periods beginning on or after</u>
Amendments to FRS 21 <i>The Effects of Changes in Foreign Exchange Rates</i> : Lack of Exchangeability	1 January 2025
Amendments to FRS 109 <i>Financial Instruments</i> and FRS 107 <i>Financial Instruments: Disclosures</i> : Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Annual Improvement to FRSs Volume 11	1 January 2026
FRS 118 <i>Presentation and Disclosure in Financial Statements</i>	1 January 2027
FRS 119 <i>Subsidiaries without Public Accountability: Disclosures</i>	1 January 2027
Amendments to FRS 110 <i>Consolidated Financial Statements</i> and FRS 28 <i>Investments in Associates and Joint Ventures</i> : Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Date to be determined

The Management Committee expects that the adoption of these new and amended standards above will have no material impact on the financial statements in the year of initial application.

2.4 Functional currency

The Management Committee has determined the currency of the primary economic environment in which the Association operates i.e. functional currency, to be SGD. Donations received, fees and major operating expenses are denominated in SGD.

2.5 Plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the plant and equipment.

Except for the right-of-use assets classified under office equipment, depreciation is calculated on a written down value basis over 10 years.

Right-of-use assets are depreciated on a straight-line basis over the lease term.

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable. Fully depreciated assets are retained in the financial statements until they are no longer in use.

The residual values, useful lives and depreciation method are reviewed at the end of each reporting period and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)**2.6 Impairment of non-financial assets**

The carrying amounts of the Association's assets are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in the statement of financial activities.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in the statement of financial activities.

2.7 Financial instruments**(a) *Financial assets*****Initial recognition and measurement**

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Association measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Other receivables are measured at the amount of consideration to which the Association expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the other receivables do not contain a significant financing component at initial recognition.

Subsequent measurement***Amortised cost***

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)**2.7 Financial instruments (Continued)****(a) *Financial assets* (Continued)****Derecognition**

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in the statement of financial activities.

(b) *Financial liabilities***Initial recognition and measurement**

Financial liabilities are recognised when, and only when, the Association becomes a party to the contractual provisions of the financial instrument. The Association determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in the statement of financial activities.

2.8 Impairment of financial assets

The Association recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Association expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

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2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)**2.8 Impairment of financial assets (Continued)**

For other receivables, the Association applies a simplified approach in calculating ECLs. Therefore, the Association does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Association has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Association considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Association may also consider a financial asset to be in default when internal or external information indicates that the Association is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Association. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.9 Cash and cash equivalents

Cash and cash equivalents comprise of cash on hand, fixed deposits and bank balances which are subject to an insignificant risk of changes in value. Cash and cash equivalents carried in the statement of financial position is classified and accounted for as financial asset at amortised cost under FRS 109.

2.10 Provisions

Provisions are recognised when the Association has a present obligation (legal or constructive) as a result of a past event where it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources embodying economic benefits will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.11 Employee benefits**(a) *Defined contribution plans***

The Association makes contributions to the Central Provident Fund ("CPF") scheme in Singapore, a defined contribution pension scheme. CPF contributions are recognised as an expense in the period in which the related service is performed.

(b) *Short-term employee benefits*

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Association has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.11 Employee benefits (Continued)

(c) *Employee leave entitlement*

Employee entitlements to annual leave are recognised when they are accrued to employees. A provision is made for the estimated liability for leave as a result of services rendered by employees at the end of the reporting period.

2.12 Government grants

Government grants and contributions from other organisations to finance the current financial year's operating expenses are recognised as income in the same financial year when there is reasonable assurance that the grant will be received and the attaching conditions will be complied with. Government grants shall be recognised in statement of financial activities on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

2.13 Leases

The Association assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As lessee

The Association applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Association recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

Right-of-use assets

The Association recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful life of the assets. The estimated useful lives are as follows:

	<u>Useful life</u>
Office equipment	Over the remaining lease term

If ownership of the leased asset transfers to the Association at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.6.

The Association's right-of-use assets are disclosed in Note 16(a) to the financial statements.

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)2.13 Leases (Continued)*Lease liabilities*

At the commencement date of the lease, the Association recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Association and payments of penalties for terminating the lease, if the lease term reflects the Association exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Association uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Association's lease liabilities are disclosed in Note 16(b) to the financial statements.

Short-term leases and leases of low-value assets

The Association applies the short-term lease recognition exemption to its short-term leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

2.14 Income recognition

Income is measured based on the consideration to which the Association expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Income is recognised when the Association satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(a) Donation income

Donation income are donations from individuals and corporations and are accounted for at the point in time when the amounts are received, except for committed donations, which are accounted for when the commitments are signed.

(b) School service fees

School fees is recognised over the period of instruction.

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.14 Income recognition (Continued)

(c) *Fund raising event income*

Comprise income earned from fund raising events run by the Association. These are recognised as income at the point in time when the events are conducted.

(d) *Interest income*

Interest income from held-to-maturity is recognised over time on a time-proportion basis using the effective interest rate that takes into account the effective yield on the asset.

3 SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Association's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of the revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of the reporting period. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

3.1 Judgements made in applying accounting policies

Management is of the opinion that there are no significant judgements made in applying accounting estimates and policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Association based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Association. Such changes are reflected in the assumptions when they occur.

Useful lives of plant and equipment

The useful life of an item of plant and equipment is estimated at the time the asset is acquired and is based on historical experience with similar assets and takes into account anticipated technological or other changes. If changes occur more rapidly than anticipated or the asset experiences unexpected level of wear and tear, the useful life will be adjusted accordingly. The carrying amount of the Association's plant and equipment as at 31 March 2025 are disclosed in Note 10.

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

4 SIGNIFICANT RELATED PARTY TRANSACTIONS

A related party includes the trustees/office bearers and key management of the Association. It also includes an entity or person that directly or indirectly controls, is controlled by, or is under common or joint control with these persons. It also includes members of the key management personnel or close members of the family of any individual referred to herein and others who have the ability to control, jointly control or significantly influence by or for which significant voting power in such entity resides with, directly or indirectly, any such individual. The Association considers the Management Committee and Executive Director to constitute its key management personnel.

It is not the practice for the directors/office bearers, or people connected with them, to receive remuneration, or other benefits, from the Association for which they are responsible, or from institutions connected with the Association.

There is no (2024: NIL) compensation paid to the Management Committee during the financial year.

(a) Significant related party transactions

	<u>2025</u>	<u>2024</u>
	\$	\$
<i><u>Management Committee</u></i>		
Transport allowance	1,845	1,710
Condolence money	100	-
Membership fee	(120)	(130)
Donation received	(320)	(8,205)
	<u>2025</u>	<u>2024</u>
	\$	\$
<i><u>Key Management Personnel</u></i>		
Donation received	(71)	-

(b) Compensation of key management personnel

	<u>2025</u>	<u>2024</u>
	\$	\$
Salaries and other short-term employee benefits	138,600	108,775
Employer's contribution to Central Provident Fund	19,482	15,408
	<u>158,082</u>	<u>124,183</u>

None of the Association's employees were remunerated more than \$200,000 for the financial year ended 31 March 2025 (2024: NIL).

	No. of staff	
Breakdown by band	<u>2025</u>	<u>2024</u>
- Below \$100,000	-	2
- \$100,001 to \$200,000	1	-

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

5 REVENUE*(a) Disaggregation of revenue*

	<u>2025</u>	<u>2024</u>
	\$	\$
<u>Type of income</u>		
Grants and funding	1,392,325	823,987
School fees	399,226	428,983
Donations	300,868	181,941
Interest income	3,899	4,942
Fundraising event income	666,376	251,757
Miscellaneous income	20,580	204,260
Government grants	29,285	31,520
	<u>2,812,559</u>	<u>1,927,390</u>
<u>Timing of transfer of services</u>		
At point in time	2,409,434	1,493,465
Over time	403,125	433,925
	<u>2,812,559</u>	<u>1,927,390</u>

(b) Judgement and methods used in estimating income

There are no significant judgements and estimates involved in estimating income.

6 TAX EXEMPT RECEIPTS

Receipts during the financial year are allocated as follows:

	<u>2025</u>		<u>2024</u>	
	<u>Tax</u>	<u>Non-tax</u>	<u>Tax</u>	<u>Non-tax</u>
	<u>deductible</u>	<u>deductible</u>	<u>deductible</u>	<u>deductible</u>
	\$	\$	\$	\$
Grants and funding	-	1,392,325	8,827	815,160
Donations	194,199	106,669	144,952	36,989
Fund raising event income				
• Family and Youth Development Fund Campaign	40,295	220,137	82,764	168,993
• Ramadan Campaign	246,313	119,361	-	-
• Friday Mosque Collection	-	40,270	-	-
Other income				
• Anniversary Charity Dinner	-	-	199,100	2,000
	<u>480,807</u>	<u>1,878,762</u>	<u>435,643</u>	<u>1,023,142</u>

During the financial year, the Association issued tax deductible receipts for donations amounting to \$480,807 (2024: \$435,643) pursuant to its Institutions of a Public Character ("IPC") status.

Included within non-tax deductible receipts is \$486,437 (2024: \$207,982) relating to donation receipts that are in substance tax deductible in nature. Tax deductible receipts were not issued to these respective donors as they did not require a receipt to be issued.

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

7 CASH AND CASH EQUIVALENTS

	<u>2025</u>	<u>2024</u>
	\$	\$
Cash at banks	1,825,523	1,773,973
Cash on hand	10	2,260
	<u>1,825,533</u>	<u>1,776,233</u>

Cash at bank is held in non-interest bearing accounts.

For the purpose of the statement of cash flows, cash and cash equivalents are made up of the balances as shown above.

Cash and cash equivalents are denominated in Singapore Dollar.

8 FIXED DEPOSITS

	<u>2025</u>	<u>2024</u>
	\$	\$
Term deposits	<u>1,000,000</u>	<u>300,000</u>

Fixed deposits earn interest at rates ranging from 2.60% to 2.70% (2024: 3.10% to 3.25%) per annum and have a maturity period of 3 to 12 months (2024: 12 to 24 months).

Fixed deposits are denominated in Singapore Dollar.

9 OTHER RECEIVABLES

	<u>2025</u>	<u>2024</u>
	\$	\$
Fees receivable	4,948	13,557
Less: Expected credit losses	(2,746)	(8,623)
	<u>2,202</u>	<u>4,934</u>
Deposits	10,603	9,468
Prepayments	4,298	4,298
	<u>14,901</u>	<u>13,766</u>
Total other receivables	<u>17,103</u>	<u>18,700</u>
Other receivables (excluding prepayments)	12,805	14,402
Add: Cash and cash equivalents (Note 7)	1,825,533	1,776,233
Add: Fixed deposits (Note 8)	1,000,000	300,000
Total financial assets carried at amortised cost	<u>2,838,338</u>	<u>2,090,635</u>

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9 OTHER RECEIVABLES (Continued)*Expected credit losses ("ECL")*

The movement in allowance for expected credit losses of fees receivables computed based on lifetime ECL are as follows:

	<u>2025</u>	<u>2024</u>
	\$	\$
<i>Movement in allowance accounts</i>		
Balance at beginning of financial year	8,623	5,669
Write off during the financial year	(8,623)	(5,669)
Charge for the financial year	2,746	8,623
Balance at the end of the financial year	<u>2,746</u>	<u>8,623</u>

Other receivables are denominated in Singapore Dollar.

10 PLANT AND EQUIPMENT

	<u>Computer equipment</u>	<u>Electrical equipment</u>	<u>Electrical installation</u>	<u>Furniture and fittings</u>	<u>Office equipment</u>	<u>Renovation</u>	<u>Total</u>
	\$	\$	\$	\$	\$	\$	\$
Cost							
At 31.3.2023	34,791	6,642	14,449	33,814	45,596	364,525	499,817
Additions	18,485	-	-	-	7,942	27,300	53,727
At 31.3.2024	53,276	6,642	14,449	33,814	53,538	391,825	553,544
Additions	5,414	4,378	-	4,706	2,470	30,200	47,168
At 31.3.2025	<u>58,690</u>	<u>11,020</u>	<u>14,449</u>	<u>38,520</u>	<u>56,008</u>	<u>422,025</u>	<u>600,712</u>
Accumulated depreciation							
At 31.3.2023	14,285	7,086	905	13,353	3,168	149,572	188,369
Charge for the financial year	3,899	(1,150)	2,459	2,046	13,401	24,225	44,880
At 31.3.2024	18,184	5,936	3,364	15,399	16,569	173,797	233,249
Charge for the financial year	4,050	509	1,109	2,312	8,714	24,823	41,517
At 31.3.2025	<u>22,234</u>	<u>6,445</u>	<u>4,473</u>	<u>17,711</u>	<u>25,283</u>	<u>198,620</u>	<u>274,766</u>
Carrying value							
At 31.3.2024	35,092	706	11,085	18,415	36,969	218,028	320,295
At 31.3.2025	<u>36,456</u>	<u>4,575</u>	<u>9,976</u>	<u>20,809</u>	<u>30,725</u>	<u>223,405</u>	<u>325,946</u>

Included within cost of renovation is a provision for premises reinstatement costs of \$50,000 (2024: \$50,000). Details of the provision are disclosed in Note 12 to the financial statements.

Right-of-use assets acquired under leasing arrangements are presented together with the owned assets of the same class. Details of such leased assets are disclosed in Note 16(a) to the financial statements.

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11 OTHER PAYABLES

	<u>2025</u>	<u>2024</u>
	\$	\$
Accruals	67,090	59,476
Refundable school fees deposit held	16,940	-
Unearned interest income	14,020	-
	<u>98,050</u>	<u>59,476</u>
Total other payables	98,050	59,476
Add: Provision for reinstatement costs (Note 12)	50,000	50,000
Add: Lease liabilities (Note 16(b))	25,217	33,136
Total financial liabilities carried at amortised cost	<u>173,267</u>	<u>142,612</u>

Other payables are non-trade in nature, unsecured and repayable on demand.

Other payables are denominated in Singapore Dollar.

12 PROVISION FOR REINSTATEMENT COSTS

The Association conducted renovation works in the HDB used for its office and childcare centres. As the leases on these premises were non-cancellable, a provision for reinstatement was recognised equivalent to the lumpsum to be paid on termination of the agreement and vacating of premises.

The provision was capitalised and included as part of renovation in the plant and equipment and depreciated on a written down value for 10 years according to the policy of the Association. The estimate was based on quotations received from an interior and contract works firm. The basis of payment is as follows:

- a) 50% on confirmation of reinstatement works
- b) 50% on completion

The Association reassess the value of its reinstatement cost on a regular basis, hence, the current, undiscounted value of \$50,000 (2024: \$50,000) is recognised as a provision for reinstatement cost in the current financial year.

Provision for reinstatement costs is denominated in Singapore Dollar.

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13 FUNDS

	Unrestricted funds						Restricted funds											Total
	General Fund	ROW Programme	Childcare Centre	4PM Bestari Award	bITE Programme	VMS Programme	Care and Share Matching Grant	Youth EDGE Programme	CEC Programme	FRENZ Programme	MSE Eco Fund	GEMS Programme	4PM Debate	Buddy Programme	X-Perience @4PM	Capability Development	Zakat	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance as at 31 March 2023	2,204,094	493,258	48,208	59,035	10,641	(622,954)	406,425	(10,372)	(5,045)	(268,004)	-	(12,414)	(70,882)	(87,146)	-	-	-	2,144,844
Transfer to/from funds during the financial year	(1,291,880)	-	-	-	-	624,954	-	-	-	436,549	-	11,914	134,148	84,315	-	-	-	-
Net income / (loss) for the financial year	349,571	(117,369)	65,200	4,826	1,336	(2,000)	-	32,651	14,286	(162,496)	1,702	500	(63,266)	2,831	-	-	-	127,772
Balance as at 31 March 2024	1,261,785	375,889	113,408	63,861	11,977	-	406,425	22,279	9,241	6,049	1,702	-	-	-	-	-	-	2,272,616
Transfer to/from funds during the financial year	(254,881)	-	-	-	-	2,324	-	-	-	252,557	-	-	-	-	-	-	-	-
Net income / (loss) for the financial year	1,104,527	(182,440)	(31,558)	(16,747)	(2,431)	(2,324)	-	(5,004)	-	(252,557)	-	-	55,796	-	10,221	22,449	22,767	722,699
Balance as at 31 March 2025	2,111,431	193,449	81,850	47,114	9,546	-	406,425	17,275	9,241	6,049	1,702	-	55,796	-	10,221	22,449	22,767	2,995,315

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13 FUNDS (Continued)**UNRESTRICTED FUNDS***(a) General Fund*

This is a general-purpose fund to be used for non-specific purpose at the discretion of the Management Committee in furtherance of the Association's objectives.

(b) ROW Programme

Ramadan On Wheel ("ROW") programme is a volunteer driven initiative aimed to provide assistance to elderly in need and low-income families who are struggling to make their ends meet in Singapore. It focuses on synergising community spirit of co-operation with the common purpose to help uplift the community via a 6-month engagement.

(c) Childcare Centre

Childcare Centre offers full day-care childcare services for children aged 18 months to 6 years old.

(d) 4PM Bestari Award

The 4PM Bestari Award is an annual award ceremony that recognises 45 Institute of Technical Education ("ITE") students for their academic excellence and co-curricular achievements. As part of the award, students participate in activities such as induction, leadership development workshops, community service and mentoring, which aim to build character, enhance leadership skills and encourage active contribution to the community.

(e) bITE Programme

bITE Programme aims to provide holistic service to these students through creation of opportunities for them to develop, grow and inculcate values such as lifelong and independent learning, as well as entrepreneurial and social-centric mindsets.

(f) VMS Programme

Volunteer Management System ("VMS") Programme aims to create a sustainable ecosystem for volunteer training and development. It also provides platforms to advocate youth interests and promote youth-centered voices. VMS represents 4PM to a variety of stakeholders including external volunteers and organisational representatives and engages them to achieve 4PM's mission by informing them of the organisation's collaborative efforts, developing partnerships and maintaining these coalitions.

RESTRICTED FUNDS*(a) Care and Share Matching Grant*

Care and Share Fund accounts for matching grants received from the Singapore government under its Care & Share Programme. It is a restricted fund under the Programme and should be used for the Association's capability and capacity building, new programmes and enhancements and expansion. Also up to 20% of the grants received can be used for the Association's critical existing needs.

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13 FUNDS (Continued)**RESTRICTED FUNDS (Continued)***(b) Youth EDGE Programme*

Youth EDGE is a 12-month programme for youths aged between 11-20 years old who have family members who is currently or previously incarcerated. The overall goal of Youth EDGE is to empower youths and their families/ caregivers and to reduce intergenerational offending by catering to the youth's needs. The programme consists of 10 sessions consisting of: 4 Group Sessions, 1 Learning Journey / Community Service, 2 Family Sessions, 1 Family Bonding, 1 Youth Camp and 1 Youth Graduation.

The objectives of Youth EDGE are to develop resilience in youths who have been impacted by incarceration by providing:

- a) Social-emotional support
- b) Enhance sense of self and esteem
- c) Life-skills through pro-social activities
- d) Caregivers support

(c) CEC Programme

The Community Engagement Committee ("CEC") Programme serves as a vital link connecting 4PM mentors with youths, representing 4PM to external stakeholders, recognising emerging community leaders and overseeing youth engagement initiatives.

This encompasses organising the "Santai Series", a bi-annual focus group discussion led by professionals and industry experts, aimed at encouraging substantial conversations on significant youth-related concerns.

(d) FRENZ Programme

FRENZ is a year-long mentoring programme for at-risk ITE youths based on the Positive Youth Development ("PYD") framework. In this programme, a mentor will be matched to the ITE students in a relationship based on interpersonal support, guidance, mutual exchange, coaching and role modelling. Apart from the students (mentees), this programme aims to achieve a partnership between schools and the community to ensure a stable network of supporting systems. The programme catered to a total of six classes of students (two classes per ITE College).

The objectives of the programme are:

- to guide students to acquire skills that will develop them holistically
- to provide students with appropriate socio-emotional support to motivate them to continue with and improve their learning journey.

The FRENZ Programme was funded by National Council of Social Service ("NCSS") under the Community Chest Funding and Yayasan Mendaki under the Community Leader Forum Programme ("Yayasan Mendaki – CLF Programme").

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13 FUNDS (Continued)**RESTRICTED FUNDS (Continued)***(d) FRENZ Programme (Continued)*

	NCSS Community Chest Funding		Yayasan Mendaki CLF Programme		Total	
	2025	2024	2025	2024	2025	2024
	\$	\$	\$	\$	\$	\$
At beginning of the financial year	6,049	(210,376)	-	(57,628)	6,049	(268,004)
Transfer to funds during the financial year	180,110	306,352	72,447	130,197	252,557	436,549
Income						
Grant and funding	463,187	453,971	5,995	-	469,182	453,971
Other funding	-	51,926	-	-	-	51,926
	<u>463,187</u>	<u>505,897</u>	<u>5,995</u>	<u>-</u>	<u>469,182</u>	<u>505,897</u>
Expenditure						
Communication	10,528	3,228	-	-	10,528	3,228
Depreciation	33,153	28,152	-	-	33,153	28,152
Depreciation - ROU	8,364	8,364	-	-	8,364	8,364
Employer CPF	83,854	54,734	-	-	83,854	54,734
Food & refreshment	4,914	1,050	-	-	4,914	1,050
Insurance	653	1,034	-	-	653	1,034
Maintenance of equipment	7,553	4,446	-	-	7,553	4,446
Membership due	142	140	-	-	142	140
Office expenses	206	1,259	-	-	206	1,259
Other benefits	2,952	3,460	-	-	2,952	3,460
Printing and stationery	9,409	4,065	-	-	9,409	4,065
Programme and project expenses	-	-	78,442	72,569	78,442	72,569
Recruitment expenses	-	546	-	-	-	546
Rental - equipment	480	574	-	-	480	574
Rental - premises	9,414	7,946	-	-	9,414	7,946
Staff salaries	392,808	414,524	-	-	392,808	414,524
Staff bonuses	64,145	45,131	-	-	64,145	45,131
Staff training	2,088	378	-	-	2,088	378
Subscriptions	-	73	-	-	-	73
Telephone and internet	-	2,717	-	-	-	2,717
Transportation	4,831	6,318	-	-	4,831	6,318
Utilities	7,803	7,685	-	-	7,803	7,685
	<u>643,297</u>	<u>595,824</u>	<u>78,442</u>	<u>72,569</u>	<u>721,739</u>	<u>668,393</u>
Deficit for the financial year	(180,110)	(89,927)	(72,447)	(72,569)	(252,557)	(162,496)
At the end of financial year	6,049	6,049	-	-	6,049	6,049

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13 FUNDS (Continued)**RESTRICTED FUNDS (Continued)***(e) MSE Eco Fund Programme*

SG Eco Fund is a grant scheme launched by the Ministry of Sustainability and the Environment (“MSE”) to support projects that contribute to environmental sustainability. The fund aims to encourage individuals, schools, community groups, non-governmental organisations, and businesses to develop and implement projects that promote eco-friendly practices and raise environmental awareness.

4PM Youth Eco Action project, supported by SG Eco Fund, ran from December 2022 to October 2023. The project engaged the Association’s beneficiaries and volunteers in raising environmental sustainability awareness in Singapore. Targeting youths, children, and families, the project featured activities like kayaking, coastal clean-up, climate change discussions, workshops and farm tours. The initiative successfully involved more than 180 participants and 20 volunteers.

Throughout the project, the Association organised seven key activities, including coastal clean-ups, terrarium-making workshops and learning journeys. These events were held in collaboration with community partners like Greendale Primary School, Nan Chiau High School and PERGAS. Each activity fostered a deeper connection with nature, promoted sustainable practices and encouraged collaboration among participants.

(f) GEMS Programme

The main objective of Guide. Empower. Motivate and Support (“GEMS”) is to Guide, Empower, Motivate and Support youths by providing positive engagement for youth at risk.

- Providing opportunities for our youths to acquire skills through pro-social and meaningful healthy activities;
- Enabling youths to build a strong social network of support and guidance;
- Nurturing and developing potential "Youths models" to demonstrate their strengths and knowledge in leadership through service, and
- To equip youths with vital life skills for inter and intra personal development through active participation in development of personal qualities like resilience, self-reliance and social responsibility.

(g) 4PM Debate

Bahas 4PM is the national Malay-language pre-university debating competition which has been well received among the national oratorical competitions since 1993. During its formative years, 4PM's main focus was on education and the promotions of the Malay language, with debate being one of its core programmes.

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13 FUNDS (Continued)

RESTRICTED FUNDS (Continued)

(h) Buddy Programme

4PM Buddy Mentoring Programme is a two-run 1 year pilot programme (6 months each) where mentors and mentees perform group activities together but will have a one-to-one session after. The programme focuses on self-awareness and social awareness. Self-awareness aids in mentee's development and social awareness aims to bring light to social causes.

The first run consists of first year mentees at the ITE while the second run is with lower secondary school mentees. Mentors come from diverse backgrounds such as university students, working adults or retired seniors. Mentees are able to gain life knowledge and experiences from interacting with mentors.

Mentors too can learn to communicate effectively with youth and understanding things from their perspective.

The overall goal of the project is to:

1. Allow adult mentors and youth mentees to establish a trusting relationship with accountability and responsibility.
2. To provide youths with an adult mentor who displays care such that they can be assured that they are not alone in dealing with their day-to-day challenges.
3. Educate, equip and empower youths with pro-social skills and resilience.

(i) X-Perience@4PM

X-Perience@4PM is an interest-based mental well-being initiative that engages general ITE students through interest-based activities such as football, pre and post exam activities, games and e-sports. The programme provides safe and inclusive spaces for youths to de-stress, connect with peers and build emotional resilience.

(j) Capability Development

The Capability Development department oversees two critical functions that ensure the long-term sustainability and growth of the Association:

1. Fundraising – The department leads the planning, coordination and execution of fundraising strategies and initiatives. This includes developing donor engagement plans, managing campaigns and ensuring compliance with relevant regulatory requirements. The focus is on diversifying revenue streams, securing sustainable charitable income and strengthening relationships with individual and institutional donors.
2. Volunteer Management – The department develops and implements frameworks for effective volunteer engagement. This covers volunteer recruitment, orientation, training, deployment and recognition. By building a structured and supportive volunteer ecosystem, the department enables the Association to deliver its programmes effectively while enhancing volunteer experience and retention.

Together, these functions build the Association's organisational capacity, strengthen stakeholder confidence and support the delivery of impactful programmes for the community.

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13 FUNDS (Continued)

RESTRICTED FUNDS (Continued)

(k) *Zakat*

The Zakat fund is restricted for the purpose of providing assistance/disbursements to 4PM low-income beneficiaries with a Per Capita Income (PCI) of \$500 or lower.

14 FUND-RAISING APPEALS

(a) Fund-raising appeals

During the financial year, the Association has received a total amount of \$666,376 (2024: \$251,757) in donations from online crowdsourcing and public fundraising activities.

(b) Fund-raising efficiency ratio

	<u>2025</u>	<u>2024</u>
	\$	\$
Gross donations, representing total receipts from fund-raising	666,376	251,757
Direct fund-raising expenses	141,966	51,653
Percentage of direct fund-raising expenses to total receipts	<u>21%</u>	<u>21%</u>

15 INCOME TAX

The Association is registered as a charity organisation under the Charities Act 1994. As an approved charity, it is exempted from income tax under Section 13(1) of the Income Tax Act 1947.

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16 LEASES

The Association has a lease contract for its photocopier machine. The Association's obligations under this lease is secured by the lessor's title to the leased assets. The Association is restricted from assigning and subleasing the leased asset.

The Association also has leases of office premise with lease terms of 12 months or less and leases of office premises with low value. The Association applies the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.

- (a) Carrying amounts of right-of-use asset classified within plant and equipment

	<u>Office equipment</u>
	\$
Cost	
At 31.3.2023, 31.3.2024 and 31.3.2025	<u>41,790</u>
Accumulated depreciation	
At 31.3.2023	1,394
Charge for the financial year	<u>8,364</u>
At 31.3.2024	9,758
Charge for the financial year	<u>8,364</u>
At 31.3.2025	<u>18,122</u>
Net carrying amount	
At 31.3.2024	<u>32,032</u>
At 31.3.2025	<u>23,668</u>

- (b) Lease liabilities

	<u>2025</u>	<u>2024</u>
	\$	\$
Within one financial year	9,707	9,707
Within two to five financial years	<u>17,796</u>	<u>27,503</u>
Total minimum lease payments	27,503	37,210
Financial charges allocated to future periods	<u>(2,286)</u>	<u>(4,074)</u>
Present value of minimum lease payments	25,217	33,136
Present value within one financial year	<u>(8,412)</u>	<u>(7,919)</u>
Present value after one financial year	<u>16,805</u>	<u>25,217</u>

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16 LEASES (Continued)

(b) Lease liabilities (Continued)

A recognition of lease liabilities arising from financial activities is as follows:

	1 April 2024	Cash flows	Non-cash changes		31 March 2025
			Accretion of interest	Others	
	\$	\$	\$	\$	\$
<u>Lease liability</u>					
Current	7,919	(9,797)	1,788	8,502	8,412
Non-current	25,217	-	-	(8,412)	16,805
	<u>33,136</u>	<u>(9,797)</u>	<u>1,788</u>	<u>90</u>	<u>25,217</u>

	1 April 2023	Cash flows	Non-cash changes		31 March 2024
			Accretion of interest	Others	
	\$	\$	\$	\$	\$
<u>Lease liability</u>					
Current	7,455	(9,730)	2,252	7,942	7,919
Non-current	33,136	-	-	(7,919)	25,217
	<u>40,591</u>	<u>(9,730)</u>	<u>2,252</u>	<u>23</u>	<u>33,136</u>

Lease liabilities are denominated in Singapore Dollar.

(c) Amounts recognised in profit or loss

	<u>2025</u>	<u>2024</u>
	\$	\$
Lease expense not capitalised in lease liabilities:		
- Expense relating to short-term lease and low-value assets	25,569	20,576
Depreciation of right-of-use assets	8,364	8,364
Interest expense on lease liabilities	1,788	2,252
Total amount recognised in profit or loss	<u>35,721</u>	<u>31,192</u>

(d) Total cash outflow

The Association had total cash outflows for its leases of \$35,366 as at 31 March 2025 (2024: \$30,306).

(e) Renewal options

The Association's short-term lease contracts includes a renewal option. This option is negotiated by the management to provide flexibility in managing the leased-asset portfolio and align with the Association's needs. Management exercises significant judgement in determining whether it is reasonably certain that the renewal option will be exercised.

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17 OPERATING LEASE COMMITMENTS

The Association leases office premises from non-related party under non-cancellable operating lease agreement.

The future minimum rental payable under non-cancellable operating lease contracted for at the period reporting date but not recognised as liabilities, are as follows:

	<u>2025</u>	<u>2024</u>
	\$	\$
<u>Office premise</u>		
Within one financial year	<u>2,289</u>	<u>-</u>

18 FINANCIAL RISK MANAGEMENT

The Association’s activities expose it to a variety of financial risks from its operations. The key financial risks arising from the Association's financial instruments are credit risk and liquidity risk. The Association has no interest rate risk and market price risk.

The management reviews and agree policies and procedures for the management of these risks, which are executed by the management team. It is and has been throughout the current and previous financial year, the Association’s policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Association’s exposure to the abovementioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Association’s exposure to these financial risks or the manner in which it manages and measures the risks.

(a) Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to the Association. The Association’s exposure to credit risk arises primarily from other receivables. For other financial assets (including cash and cash equivalents), the Association minimises credit risk by dealing exclusively with high credit rating counterparties.

The Association's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Association trades only with recognised and creditworthy third parties. It is the Association's policy that all customers who wish to trade on credit terms are subject to credit verification procedures.

The Association considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

The Association has determined the default event on a financial asset to be when internal and/or external information indicates that the financial asset is unlikely to be received, which could include default of contractual payments due for more than 1 year, default of interest due for more than 30 days or there is significant difficulty of the counterparty.

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18 FINANCIAL RISK MANAGEMENT (Continued)

(a) Credit risk (Continued)

To minimise credit risk, the Association has developed and maintained the Association's credit risk gradings to categorise exposures according to their degree of risk of default. The credit rating information is supplied by publicly available financial information, where available and applicable, and the Association's own trading records to rate its counterparties. To assess whether there is a significant increase in credit risk, the Association compares the risk of a default occurring on the asset as at reporting date with the risk of default as at the date of initial recognition.

The Association considers available reasonable and supportive forward-looking information which includes the following indicators:

- Internal credit rating
- External credit rating
- Actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the debtor's ability to meet its obligations
- Actual or expected significant changes in the operating results of the debtor
- Significant increases in credit risk on other financial instruments of the same debtor
- Significant changes in the expected performance and behaviour of the debtor, including changes in the payment status of debtors in the group and changes in the operating results of the debtor.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 30 days past due in making contractual payment.

The Association determined that its financial assets are credit-impaired when:

- There is significant difficulty of the debtor
- A breach of contract, such as a default or past due event
- It is becoming probable that the debtor will enter bankruptcy or other financial reorganisation
- There is a disappearance of an active market for that financial asset because of financial difficulty

The Association categorises a receivable for potential write-off when a debtor fails to make contractual payments more than 180 days past due. Financial assets are written off when there is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.

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NOTES TO THE FINANCIAL STATEMENTS

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18 FINANCIAL RISK MANAGEMENT (Continued)**(a) Credit risk (Continued)**

The Association's current credit risk grading framework comprises the following categories:

Category	Description	Basis for recognizing expected credit losses ("ECL")
Performing	The counterparty has a low risk of default and does not have any past-due amounts.	12-month ECL or Lifetime ECL (Simplified)
Doubtful	Amount is >30 days past due or there has been a significant increase in credit risk since initial recognition	Lifetime ECL – not credit impaired
In default	Amount is >1 year past due or there is evidence indicating the asset is credit-impaired	Lifetime ECL – credit impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.	Amount is written-off

The table below details the credit quality of the Association's financial assets, as well as maximum exposure to credit risk by credit risk rating categories:

	Note	Category	ECL	Gross carrying amount \$	Loss allowance \$	Net carrying amount \$
2025						
Fees receivable	9	Performing (Note A)	Lifetime ECL (Simplified)	4,948	(2,746)	2,202
Other receivables (excluding prepayments)	9	Performing (Note B)	12-month ECL	10,603	-	10,603
				<u>15,551</u>	<u>(2,746)</u>	<u>12,805</u>
2024						
Fees receivable	9	Performing (Note A)	Lifetime ECL (Simplified)	13,557	(8,623)	4,934
Other receivables (excluding prepayments)	9	Performing (Note B)	12-month ECL	9,468	-	9,468
				<u>23,025</u>	<u>(8,623)</u>	<u>14,402</u>

Fees receivable (Note A)

For fees receivable, the Association has applied the simplified approach in FRS 109 to measure the loss allowance at Lifetime ECL (Simplified). The Association determines the ECL by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. Accordingly, the credit risk profile of fees receivable is presented based on their past due status in terms of the provision matrix.

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18 FINANCIAL RISK MANAGEMENT (Continued)**(a) Credit risk (Continued)**

	Fees receivable					Total
	Days past due					
	Current	Within 30 days	31 - 60 days	61 - 90 days	More than 90 days	
\$	\$	\$	\$	\$	\$	
2025						
ECL Rate	25%	50%	60%	70%	90%	
Estimated total gross carrying amount at default	1,966	686	376	216	1,704	4,948
ECL	(492)	(343)	(226)	(151)	(1,534)	(2,746)
	<u>1,474</u>	<u>343</u>	<u>150</u>	<u>65</u>	<u>170</u>	<u>2,202</u>
2024						
ECL Rate	25%	50%	60%	70%	90%	
Estimated total gross carrying amount at default	3,193	1,670	1,670	1,670	5,354	13,557
ECL	(798)	(835)	(1,002)	(1,169)	(4,819)	(8,623)
	<u>2,395</u>	<u>835</u>	<u>668</u>	<u>501</u>	<u>535</u>	<u>4,934</u>

Information regarding loss allowance movement of other receivables is disclosed in Note 9.

Other receivables (Note B)

The Association assessed the latest performance and financial position of the counterparties, adjusted for the future outlook of the industry in which the counterparties operate in, and concluded that there has been no significant increase in the credit risk since the initial recognition of the financial assets. Accordingly, the Association measured the impairment loss allowance using 12-month ECL and determined that the ECL is insignificant.

(b) Liquidity risk

Liquidity risk refers to the risk that the Association will encounter difficulties in meeting its short-term obligations due to shortage of funds. The Association's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. It is managed by matching the payment and receipt cycles. The Association's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities. The Association's operations are financed mainly through equity. The management is satisfied that funds are available to finance the operations of the Association.

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18 FINANCIAL RISK MANAGEMENT (Continued)**(b) Liquidity risk (Continued)**Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Association's financial assets and liabilities at the reporting date based on contractual undiscounted repayment obligations.

		2025			
		Carrying amount	Contractual cash flows	One year or less	2 to 5 years
Note	\$	\$	\$	\$	
<u>Financial assets</u>					
	7	1,825,533	1,825,533	1,825,533	-
	8	1,000,000	1,000,000	1,000,000	-
	9	12,805	12,805	12,805	-
		2,838,338	2,838,338	2,838,338	-
<u>Financial liabilities</u>					
	11	98,050	98,050	98,050	-
	12	50,000	50,000	-	50,000
	16(b)	25,217	27,503	9,707	17,796
		173,267	175,553	107,757	67,796
		2,665,071	2,662,785	2,730,581	(67,796)
		2024			
		Carrying amount	Contractual cash flows	One year or less	2 to 5 years
Note	\$	\$	\$	\$	
<u>Financial assets</u>					
	7	1,776,233	1,776,233	1,776,233	-
	8	300,000	300,000	300,000	-
	9	14,402	14,402	14,402	-
		2,090,635	2,090,635	2,090,635	-
<u>Financial liabilities</u>					
	11	59,476	59,476	59,476	-
	12	50,000	50,000	-	50,000
	16(b)	33,136	37,210	9,707	27,503
		142,612	146,686	69,183	77,503
		1,948,023	1,943,949	2,021,452	(77,503)

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19 RESERVE POSITION AND POLICY

	<u>2025</u>	<u>2024</u>	<u>Increase /</u>
	\$'000	\$'000	<u>(decrease)</u>
			%
A <u>Unrestricted Funds</u>			
General Fund	2,111	1,262	67.27%
Other unrestricted funds	332	565	-41.24%
B Restricted Funds	<u>552</u>	<u>446</u>	23.77%
C Total Fund	<u>2,995</u>	<u>2,273</u>	31.76%
D Total Annual Operating Expenditure	2,090	1,800	16.11%
E Ratio of Funds to Annual Operating Expenditure (A/D)	<u>1.17</u>	<u>1.02</u>	

Reference:

C Total funds include unrestricted and restricted funds.

D Total Annual Operating Expenditure include total expenditure.

The Association's reserve policy is as follows:

The reserve of the Association provides financial stability and the means for the development of the Association's activities. The Management Committee intends to maintain the reserves at a level sufficient for its operating needs. The Association reviews the level of reserves regularly for the Association's continuing obligations.

20 MANAGEMENT OF RESERVES

The primary objective of the Association's capital management is to ensure that it maintains its reserves at a level sufficient for its operating needs. The Association reviews the level of reserves regularly for the Association's continuing obligations. The capital structure of the Association comprises restricted and unrestricted fund balance as its reserves.

The Association manages its capital structure and makes adjustments to it, in light of changes in economic conditions. The Association is not subject to any externally imposed capital requirements. No changes were made to the objectives, policies or processes during the financial years ended 31 March 2025 and 31 March 2024.

21 MANAGEMENT OF CONFLICT OF INTEREST

During the current and previous financial year, none of the Management Committee members received any remuneration from the Association other than those disclosed in Note 4.

Management Committee members are required to disclose any interest that they may have, whether directly or indirectly, that the Association may enter into or in any organisations that the Association has dealings with or is considering dealing with; and any personal interest accruing to him as one of the Association's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected Management Committee members may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

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22 RECLASSIFICATION OF FUNDS

Certain expenses have been reclassified from the prior financial year to better reflect their nature. As a result, amendments were made to specific line items in the statement of financial activities and the related notes to the financial statements. Comparative figures have been adjusted to conform to current financial year presentation.

	Previously reported <u>2024</u> \$	After reclassification <u>2024</u> \$
<u>Expenditure</u>		
Interest expense	-	60
Interest on lease liabilities	<u>2,312</u>	<u>2,252</u>
	<u>2,312</u>	<u>2,312</u>

23 EVENTS AFTER REPORTING PERIOD

Subsequent to the financial year ended 31 March 2025, the Association obtained an updated third-party quotation for the reinstatement costs related to the office and childcare centres. The new quotation indicated an increase of \$25,000 compared to the previous estimate of \$50,000. This increase reflects changes in market conditions that arose after the reporting date. Accordingly, no adjustment has been made to the provision as at 31 March 2025. The updated estimate will be accounted for prospectively in the following financial year.

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